









**Figure 2 Illustration of Work Fragmentation**

In the figures above, the contractor intended to mobilize to a location two times for corridor and partition walls. As it turned out, he was forced to mobilize and demobilize nearly 20 times at each location. Labor productivity was reduced to more than 30 percent below the estimate.

Full-length copies of this study may be purchased through the Northwest Wall and Ceiling Bureau.  
 1032-A NE 65th, Seattle, WA 98115 • Phone (800) 524-4215 • info@nwcb.org • www.nwcb.org



**ASSOCIATED WALL & CEILING CONTRACTORS**  
 of Oregon and S.W. Washington, Inc.

